



Promoting Professionalism and Ethics in the Public Service

**Presentation by: Elia Yi Armstrong, Adviser
United Nations
Department of Economic and Social Affairs
Division for Public Economics and Public Administration**

**10th UN Congress on the Prevention of Crime and Treatment of Offenders
Workshop on Combating Corruption
Vienna: 10-11 April 2000**





What is professionalism and ethics in the public service?

☞ Professionalism:

- the quest for excellence
- based on knowledge, competence, and skills

☞ Ethics:

- the proper exercise of judgement and discretion
- based on accepted values and norms





How can professionalism and ethics prevent corruption?

☞ Corruption:

- the misuse of public office for private gain
- taking advantage of opportunities and weak systems

☞ Professionalism and Ethics:

- vaccination against corruption
- helps honest public servants stay honest





Why is the UN promoting professionalism and ethics?

- UN System works to:
 - promote respect for human rights and peace
 - protect the environment
 - fight disease
 - promote development and reduce poverty
- A well-performing public service in Member States is a precondition to all these objectives
- A well-performing public service is based on its professionalism and integrity



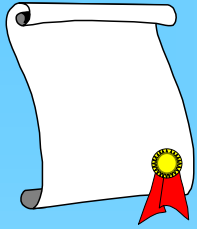


United Nations
Department of Economic and Social Affairs

Who in the UN Secretariat is involved?

- ➡ **Dept. of Economic and Social Affairs**
 - promotes a multi-dimensional and integrated approach to development
- ➡ **Division for Public Economics and Public Administration**
 - assists in intergovernmental policy deliberations
 - assists Member States in improving public administration and finance systems
 - supports capacity-building, including institutional reinforcement and human resources development





Why is DPEPA involved?

- ☞ General Assembly Resolution 50/225
 - Recognizes important link between public administration and development
 - Stresses importance of the public service in development process
 - Sees value in strengthening professionalism and ethics of public servants





What are DPEPA's activities?

- ➡ Regional and policy fora
- ➡ Publications
- ➡ Public Service Charter and Code of Conduct for Africa
- ➡ Information system for public service ethics in Africa
- ➡ Policy advisory services
- ➡ Partnerships with international, national, and non-governmental organizations





Conferences

- Regional conference for Central and Eastern Europe, Greece, 1997 (21 countries)
- National conference for Brazil, 1997
- Regional conference for Africa, 1998 (35 countries)





Publications:

www.un.org/esa/governance

- Professionalism and Ethics in the Public Service (Overview)
- Promoting Ethics in the Public Service (Brazil)
- Public Service in Transition: Ethical Values and Standards (Central & Eastern Europe)
- The Civil Service in Africa: New Challenges, Professionalism and Ethics (forthcoming)





African Public Service Charter and Code of Conduct

- Outcome of the Rabat Declaration, issued at 2nd Pan-African Conference of Civil Service Ministers, 1998
- Working group of Civil Service Ministers drafting document in 1999
- Presentation at the 3rd Pan-African Conference of Civil Service Ministers, 2000





Information System: Public Sector Ethics in Africa

- Joint project with UNDP Africa
- Comparative study of 10 African countries
- Information on ethics policies, programmes, and institutions
- Conceptual framework covers preventive, monitoring, and enforcement efforts
- Outputs: regional database and information system and 10 country reports
- Anticipated Outcomes: peer review, emergence of gaps and best practices in the region



Participating Countries

1999 / 2000



West Africa:

Cameroon
Gabon
Ghana
Nigeria
Senegal

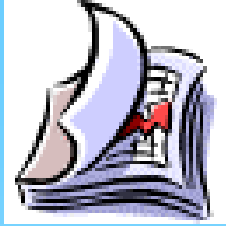
East Africa:

Kenya
Uganda

Southern Africa:

Madagascar
Namibia
South Africa

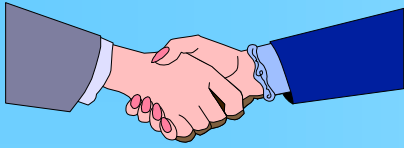




Policy Advice

- Namibia's Promotion of Ethics and Combatting Corruption Conference
- Thailand's International Law Enforcement Academy Seminar for senior officials
- UNDP PACT's assessment mission to Yemen





Partnerships

- International: UNDP, OAU, OECD, CAFRAD,
- National: Brazil, Canada, Greece, Morocco, United States
- Non-governmental: TI, AAPAM, APSA, GCA, IAD





What have we learned? (1)

- ➡ Sustainable development depends on good governance
- ➡ Good governance counts on a well-performing public service
- ➡ A well-performing public service fights corruption and encourages professionalism and ethics





What have we learned? (2)

- ☞ It is not easy to promote professionalism and ethics when countries face:
 - a lack of countervailing forces to over-centralized states
 - politicization of administrations
 - citizens unaware of their rights and obligations
 - lack of resources due to abject poverty
 - lack of livable public service wages





How do we move from moral exhortation to practical tools? (1)

- ➡ Government machinery options: e.g. One centralized anti-corruption agency vs. Better coordination of many agencies?
- ➡ Preventive legal and regulatory framework: e.g. Financial assets disclosure system, workable disciplinary procedures, whistle-blower protection, etc.





How do we move from moral exhortation to practical tools? (2)

- ☞ Training Tools: e.g. Ethics training modules, Codes of conduct manuals, etc.
- ☞ Ethics Advice: e.g. for ministers and other high-ranking officials and their staff, ethics advisories for agencies, etc.
- ☞ Partnerships: public service unions, professional associations, training institutes, etc.





UN's future activities in this area?



?

➡ “The UN is your world.”

➡ What would you have us do?





Public Economics and
Public Administration

Contact

Division:

www.un.org/esa/governance

Mr. Guido Bertucci
Director
UN DESA/DPEPA
One UN Plaza
New York, NY, 10017
USA
Tel: (+1-212) 963-5761
Fax: (+1-212) 963-2916
E-mail: bertucci@un.org

