

Capacity Development Workshops

Citizens, Businesses, and Governments:
Dialogue and Partnerships for the Promotion of
Democracy and Development
Marrakech, Morocco, 10 - 11 December 2002

Programme Outline

The Workshops will take place in “Palais des Congrès”

Tuesday 10 December 2002

9:00 – 10:00

Opening Ceremony: Room/Floor -1 “ Niveau –1: Salle des Ministres”

Representative of the United Nations

Representative of the Government of Italy.

Honourable Minister, Government of Morocco

10:00 –10:30

Coffee Break

10:30 – 13:00

Chairperson : Mr. Abdoulie Janneh

Ms. Merilee Grindle, Professor, Harvard University

Mr. Ian Goldin, Director, Development Policy Department, the World Bank

Mr. Jaime Lerner, Governor Parana State and Former Mayor of Curitiba, Brazil

Mr. Shabbir Cheema, Senior Advisor and Programme Coordinator, Division for Public Economics and Public Administration, UNDESA.

Ms. Jean Houston, Former Advisor, UNICEF

Moderated discussion

Rapporteur: Ms. Elia Armstrong

13:00 – 14:30

Lunch

14:30 – 18:00

Eleven Parallel Workshops

Workshops 1 to 6 are scheduled on Floor –1 (Niveau –1)

Workshop One – Strengthening Governance Institutions and Systems (**Karam 1**)

Workshop Two – Decentralized Governance for Poverty Reduction (**Salle des Ambassadeurs**)

Workshop Three – Public Administration Reform and Management Innovations in Developing Countries (**Karam 3**)

Workshop Four – Fostering the Availability, Quality and Access of Public Services (**Karam 4**)

Workshop Five – Strengthening Partnerships Between the State, the Private Sector and Civil Society (**Karam 5**)

Workshop Six – Strengthening Central – Regional Relationships and Processes (**Karam 2**)

Workshops 7 to 11 are scheduled on Floor +1

Workshop Seven – Globalization, the Role of the State and the Enabling Environment (**Espace Koutoubia**)

Workshop Eight – Trade and Investment in a Globalized Economy (**Room Fès 1-1**)

Workshop Nine – Improving Resource Mobilization and Tax Administration Systems (**Room Fès 1-2**)

Workshop Ten – Enhancing Accountability and Transparency (**Room Fès 2-1**)

Workshop Eleven–Gender and Governance (**Room Fès 2-2**)

Wednesday 11 December 2002

9:00 –13:00

Parallel Workshops (Continued)

13:00 – 14:30

Lunch

14:30 – 16:30

Plenary Session –

Chairperson: Mr. Guido Bertucci

- Presentation of the findings of the parallel workshops
 - Moderated discussion

Rapporteur: Adriana Alberti

17:00

Opening Ceremony of the Fourth Global Forum

19:00 – 20:00

Reception hosted by the Government of Morocco

Next page – Agenda of each parallel workshop

Workshop 1

Strengthening Governance Institutions and Systems

(Hosted by International Institute for Democracy and Electoral Assistance (IDEA),
Stockholm, Sweden)

Tuesday 10 December 2002

- 14:30 – 14:45 Introduction and Context: **Consolidating Democracy and Good Governance: Tools for Monitoring and Strengthening**
- Speaker: Patrick Molutsi, Director of Programmes, International IDEA
- 14:45 – 16:00 **The State of Democracy and Governance: Challenges and Prospects** by Sakiko Fukuda-Parr of the Human Development Report Office of the UNDP based on *Democracy in a Fragmented World HDR 2002*
- Questions and Discussions;*
- 16:00 – 16:30 Tea and coffee break
- 16:30 – 18:00 **Analytical and Monitoring Tools:** “An Assessment Framework for Democracy by David Beetham (UK), and James Nxumalo (ECA) “Applying Assessment and Indicators as a Tool for Regional Governance Reforms”
- Followed by Q&A and discussion

Wednesday 11 December 2002

- 09:00 – 10:30 **Applying Tools to Address Challenges:** A Human rights-based strategy for strengthening democratic institutions and civil society in a globalising world by Nancy Thede, Rights and Democracy, Montreal, Canada; Case Study – Assessing Democracy in Bangladesh, Professor Dalem Ch. Barman, Dhaka University, Bangladesh
- 10:30 – 10:45 Tea/Coffee Break
- 10:45 – 13:00 **Trends, Progress and Players on Democracy Assessments and Indicators:** A presentation and discussion of a document on indicators for measuring democratic development that will be presented at the Conference of New and Resored Democracies in March 2003 Discussion introduced and moderated by Patrick Molutsi, Director of Programmes, International IDEA
- 13:00 – 14:30 Lunch Break
- 14:30 – 16:30 Plenary session
- Contact Information:** Mr. Patrick Molutsi, Programme Director, Political Participation and Democracy Assessment Programmes, IDEA; p.molutsi@idea.int or m.angeby@idea.int . tel 0046 8 698 3737 or 3753.

Workshop 2

Decentralized Governance for Poverty Reduction (organized by United Nations Development Programme)

Tuesday 10 December 2002

- 14:30 – 15:30 Opening: Mr Abdoulie Janneh, UNDP Assistant Secretary General,
Regional Bureau for Africa.
Introduction of participants
Workshop context
Open discussion of the participants - Addressing the Challenges of
MDGs at the National and Local Levels: Implications for, and the Role
of Decentralisation
- 15:30 – 16:00 Presentations of Lessons and Tools and Open Discussion
- Linking decentralisation to local human development through a
national enabling environment. e. g., strategic vision, policies,
institutions and values, processes :
-Robertson Work, Decentralization Advisor, UNDP New York
 - Re-inventing local politics and democratic governance for human
development, e.g., participatory planning, budgeting, monitoring
and evaluation:
-Pratibha Mehta, Local Governance Advisor, UNDP New York.
- 16:00 – 16:15 Coffee Break
- 16:15 – 18:00 Open Discussion of the Presentations

Wednesday 11 December 2002

- 9:00 – 10:10 Presentations of Lessons and Tools and Open Discussion
- Urban Management, City Consultation and Poverty reduction in
120 Cities:
-Jonas Rabinovitch, Urban Development Advisor, UNDP New
York
 - Urban Environmental improvement, Public-Private Partnerships
and Poverty Reduction in 15 Cities:
- Maleye Diop, Acting Manager, PPPUE, UNDP Pretoria.
- 10:10 – 10:30 Open discussion of the presentations
- 10:30 – 10:45 Coffee break
- 10:45 – 11:45 Continued discussion
- 11:45 – 12:30 Preparation of report for Global Forum Plenary
- 12:30 – 13:00 Closing of final session
- 13:00 – 14:30 Lunch Break
- 14:30 – 16:30 Plenary session

Workshop 3

Public Administration Reform And Management Innovation In Developing Countries

(Organized by United Nations Department of Economic and Social Affairs – UNDESA)

Tuesday 10, December 2002

14.30 – 14.40 **Opening** by Mr. John-Mary Kauzya, Chief, Governance and Public Administration Branch, DPEPA/DESA, United Nations

14:40 – 15:40 **Session One: Institutional and Organizational Restructuring of the Civil Service in Developing Countries**

Speaker: Professor Oscar Monteiro

Participants will discuss, share experiences, and gain insights regarding issues of reforming the civil service in developing countries. Issues such as the following will be discussed:

- What should be the main missions and functions for the civil service given the development challenge, especially in view of the currently shaking confidence that had been put in the structure and practices of the private sector?
- Is the New Public Management (NPM) as advocated in developed countries the best way of reforming the civil service in developing countries or is there a mid-point between NPM and the traditional bureaucratic public administration that should be explored in reforming the civil service in developing countries?
- What institutions, structures and systems capable of facilitating the development process should be put in place? Are those already proven as effective in developed countries appropriate for engineering development in developing countries?
- What are the experiences and lessons learnt from developing countries that have been engaged in reforming the civil service?

Discussion

15:40 – 16:00 **Session Two: Cooperative Delivery of Public Services**

Speaker: Professor Allan Rosenbaum

Participants will discuss, share experiences and gain insight related to how the private sector and civil society can partner with the civil service to deliver public services more effectively. Among the issues to be discussed are the following:

- What structural arrangements should be put in place to ensure effective cooperative service delivery?

- If the public service gets in partnership with the private sector and civil society organizations to deliver services, how will it guarantee the quality and the quantity of the service and how will it ensure its accountability before the public in this respect?
- Given the peculiar circumstances of developing countries, where the public sector, the private sector and the civil society are all weak, how can capacities be harnessed in all the sectors to ensure effectiveness in cooperative service delivery?
- What are the experiences and lessons learnt in respect of cooperative service delivery in developing countries?

16:00 – 16:15 Coffee break

16:15 – 16:50 Session two continued – discussion

16:50 – 17:50 **Session Three: Civil Service Reform and Human Resources Development**

Speaker: Ms. Corazon Alma G. De Leon

Participants will discuss, share experiences and gain insights related to the development of human resources as an important aspect of reforming the civil service in developing countries. Issues to be discussed include the following:

- What human capacities (skills, knowledge, attitudes and networks) need to be developed for the future civil service that will be capable of supporting sustainable development?
- How can the existing civil service be utilized to implement the civil service reform programme despite its inadequate capacity?
- What are the approaches and methodologies that would develop leadership capacity to initiate, plan and ensure implementation of development policies, programmes and projects, especially those relating to the challenges of poverty eradication, HIV/AIDS, environment, globalisation and the dominance of information technology?
- What measures would be appropriate to instil a sense of ethics and integrity in the reformed civil service?
- What are the experiences and lessons learnt in matters of human resource development in countries that have been implementing civil service reform?

Discussion

17:50 – 18:00 **Wrap-up of the day**

Wednesday, 11 December 2002

09:00 – 10:00 **Session Four: Management Innovation in Civil Service Reform**

Speaker: Professor Peter Blunt

Participants will discuss, share experiences and gain insights related to how, in the process of designing public service reform programmes in developing countries, there can be innovative approaches that start from the home environment and make sure that whatever reforms are designed and implemented are in conformity with the socio-cultural, political and economic peculiarities of the country in question. Experiences and success stories of innovation in reforming public service in developing countries will be shared and discussed

Discussion

10:00 – 10:30 **Session Five: Rebuilding Public Administration in Post-Conflict Countries**

Speaker: Dr. John-Mary Kauzya

Participants will discuss, share experiences and gain insights on how to rebuild public administration that has been broken down by violent conflict. Issues to be discussed include:

- Should the same public administration system that was destroyed be re-established or should a totally different one be installed?
- How (through what approaches and methodologies) should the public administration system be redesigned and operated (what institutions, systems, structures, relationships, etc.) in order to avoid the mistakes of the past that probably had lead to the violence in the first place?
- If the violence left the human resource capacity destroyed, through what mechanisms will the human resource capacity be recreated and nurtured to operate the new system?
- How can the international community (donors and development partners) be involved in re-establishing and financing public administration without creating a dependency syndrome that may jeopardise sustainability?

10:30 – 10:45 Coffee break

10:45 – 11:15 Session five continues – discussion

11:15 – 12:30 **Final wrap-up**

13:00 – 14:30 Lunch break

14:30 – 16:30 Plenary session

Workshop 4

Fostering The Availability, Quality and Access to Public Services SSPA (Organized by the School of Public Administration, Italy)

Tuesday 10 December 2002

Chairman: Prof. San Mauro, Head of the Technical Secretariat of Minister Frattini,
Italian Minister for Public Administration

14:30 – 15:30 the Italian experience in implementing the Legge Ronchi on the waste collection, published in 1997 by the Italian Parliament

Eng. Giovanni Fiscon, General Director of the Azienda Municipale Ambiente (AMA)

16:00 – 16:15 Coffee Break

16:15 – 18:00 The Italian experience in reforming the water sector and major changes occurring in the electricity sector

Dr. Francesco Lo Passo, Associate Director NERA
Prof. Fabio Pistella, Economics applied to Engineering c/o University
“Roma Tre ”Exchange of Experiences (with Participants).

Wednesday 11 December 2002

Chairman: Prof. San Mauro, Head of the Technical Secretariat of Minister Frattini,
Italian Minister for Public Administration

09:00 – 10:00 Competition in the gas sector (the EU Gas Directive 98/30)

Prof. Andrea Bollino, Vice President of the Italian Association of Energy Economists

10:00 – 10:30 Discussion

10:30 – 10:45 Coffee Break

10:45 – 11:45 The transport sector: process of liberalization and privatisation. The local experience of public transport and the case of air transport

Dr. Francesco Pacifico, National Vice President of Associazione Nazionale Autotrasporto Viaggiatori (ANAV)
Prof. Ernesto Stajano, Scuola Superiore dell'economia e delle finanze.

11:45 – 12:15 Discussion

12:45 – 13:00 General Discussion and Conclusions

13:00 – 14:30 Lunch Break

14:30 – 16:30 Plenary session

Workshop 5

Strengthening Partnerships between the State, the Private Sector and Civil Society

(Organized by IPAS Bocconi in the framework of Bocconi University Centennial Celebrations)

Tuesday 10 December 2002

14:30 – 15:00	Opening of the panel by Prof. Les Metcalfe, IPAS Bocconi Link to Bocconi University Centennial Celebrations Adoption of the agenda Appointment of rapporteur and organization of the panel
15:00 – 15:45	Prof. Les Metcalfe, IPAS Bocconi Exploring the concept of “partnerships”: from rhetoric to action
15:45 – 16:00	Debate
16:00 – 16:15	Coffee break
16:15 – 17:00	Dr. Igor Koryakov, International Institute for Democracy and Electoral Assistance Partnerships in practice: the role of civil society
17:00 – 17:45	Debate
17:45 – 18:00	Session wrap-up and adjournment

Wednesday 11 December 2002

9:00 – 9:15	Opening by Prof. Les Metcalfe, IPAS Bocconi
9:15 – 10:00	Prof. Christopher Selby Smith, Monash University Partnerships in practice: balancing effectiveness and accountability
10:00 – 10:30	Debate
10:30 – 10:45	Coffee break
10:45 – 11:30	Dr. Eduardo Missoni, IPAS Bocconi Partnerships in practice: views from the field
11:30 – 12:15	Final debate
12:15 – 13:00	Concluding remarks and panel wrap-up
13:00 – 14:30	Lunch
14:30 – 16:30	Plenary session

Workshop 6

Strengthening Central – Regional Relationship And Processes (Organized by Training and Study Center – FORMEZ – Italy)

Tuesday 10 December 2002

<i>Chairman:</i>	Dr. Carlo Flamment - President of Formez (Italy)
14.30 – 15.30	LECTURE – Governance and Policentrism Dott. Alessandro Botto – General Secretary of the Italian Communications Authority (Italy)
16.00 – 16.15	Coffee Break
16.15 – 18.00	The Italian Devolution Process: the State Reform and the Role of Local Government – The Framework: Prof. Luciano Vandelli – Regional Ministry of Institutional Affairs (Emilia Romagna Region - Italy) – Regulatory aspects: Prof. Giuseppe Di Gaspare – “Guido Carli” Luiss University, Rome (Italy) – Financial aspects: Prof Gianfranco Polillo - Head of the Department of Economic Affairs of the Prime Minister’s Office (Italy) Coordination: Mr Stephano Pizzicanella, Director for International Affairs, Department of Public Administration, Italy. PANEL - Specific Local Italian Experiences on Decentralization (one stop shop, health care and welfare, work market, etc.): Short Presentations by Municipalities and Formez Experts. Exchange of Experiences (with Participants)

Wednesday 11 December 2002

Chairman: Prof. Giuseppe Tomai – Formez (Italy)

9:00 – 10:30 **National and local devolution processes: models and experiences**

Coordination: Dr. Danielle Mazzonis – Formez (Italy)

- The U.K. State Reform
Mr Michael Emmerich – Director of the Institute of Political and Economic Governance – University of Manchester
- The Spain Example: Central - Regional Relationships
Mr Eduardo Sanchez Monjo – Coordinator of Regional Cooperation, EIPA Maastricht; Director of European Centre for the Regions, Antenna Barcelona(Spain)
- The Kingdom of Morocco Present Reform
Mr. Mohamed Brahimi – General Director of Local Communities - Interior Ministry (Morocco)

10:30 – 10:45 Coffee Break

10:45 – 12:30 **The Regional Experience**

Chairman: Mr. Mohamed Ibrahim – General Director of Local Communities - Interior Ministry (Morocco)

- Decentralisation Process in Eastern Europe: A National Experience
Dr. Pavel Nastase - Secretary of State, General Director of the Romania's National Institute of Administration – (Romania).
- European Governance: The White Paper and Its Follow up Dr. Renaud Denuit – Advisor in the Secretariat General of the White Paper on European Governance (European Community)
- Mercosur Governance: The On Going Process
Ambassador Agustin Espinosa (Uruguay)

12:30 – 13:00 General Discussion and Conclusions

13:00 – 14:30 Lunch

Workshop7

Globalisation, Role of the State and the Enabling Environment (Organized by the UNDESA and the World Bank)

Tuesday 10 December 2002

Session One: Globalization and sustainable economic development: the new face of the state - private sector partnership

14:30 – 15:00

**Title: Globalization and sustainable economic development:
the new face of the state - private sector partnership**

Speaker: Ian Goldin
Director
Development Policy Department
The World Bank

Participants will gain insight into the interlinkages between globalization and how it is shaping the new role of the state. It will discuss what is globalization; why do states need to be integrated into the globalized world economy. It will also explore what have been some of the positive and negative impacts of globalization and why so many developing economies are not measuring up to initial hopes. It will seek to promote a better understanding of the cases of success of globalization; and finally outline what the states need to do better manage the process of globalization to minimize its adverse impact on the poor and the marginalized.

15:00 – 15:30

Discussion on the presentation

Tuesday 10 December 2002

Session Two. Public –Private Partnership in a Globalized World Economy

15:30 – 16:00

Title: Attracting Foreign Direct Investment: What do the States need to do?

Speaker: Xiaolun Sun, Investment Policy Officer
Foreign Investment Advisory Service (FIAS), International
Finance Corporation (IFC)/World Bank

Participants will gain insight into issues such as what is the role of FDI in a globalized world economy? What has been the impact of FDI flows and its spillover effects on economic growth and development? How have FDI flows affected the structure of the economies? What benefits do FDI bring to developing countries? What are the potential adverse impact of FDI? Other issues to be discussed include factors in the host country which influence the size, location, and decision of multi-national companies and the linkages between the global and domestic finance systems and their impact on host country financial stability and ability to promote FDI. Finally it will provide guidelines on what the states need to do to promote FDI flows.

16:00 – 16:15

Coffee Break

16:15 – 16:45

Discussion on the presentation

16:45 – 17:15

Title: Corporate Social Responsibility

Speaker: Nigel Twose
Program Manager, Corporate Social Responsibility
Private Sector Advisory Services Department
Foreign Investment Advisory Service, International Finance
Corporation (IFC)/World Bank

Participants will gain insights into issues of corporate social behavior related to enterprise and economic development; business standards and corporate governance; education & health promotion; labor and security; and environment. They will learn how both, developing countries and corporations benefit from such initiatives? What can governments do to encourage socially responsible corporate initiative? And how can the consumer and civil societies influence the states and the firms to ensure full participation and inclusion in the benefits of economic growth?

17:15 – 18:00

Discussion on the presentation

Wednesday 11 December 2002

Session Two contd. The enabling environment for private sector development: Building the domestic institutional and regulatory framework

Title: The enabling environment for private sector development: Building an effective institutional and regulatory framework

09:00 – 09:30

Speaker: Joseph Battat, Manager, FIAS Program,
Foreign Investment Advisory Service,
International Finance Corporation (IFC)/World Bank

Participants will gain insight about what do the states need to do to build an appropriate framework of policies, institutions and regulation in the globalized world economy, including the policy, legal and regulatory requirements for promoting FDI. The presentation will highlight salient features needed to build an enabling environment; approach to regulatory policy for enhancing domestic competitiveness and competition, and the benefits these to countries in terms of economic growth and increased consumer welfare.

09:30 – 10:00

Discussion on the presentation

Session Three. Interlinkages between the FDI and the Regulatory Regime: Country and Regional experiences

10:00 – 10:30

Title

Speaker: Manuel Penalver
Adjunct Professor, Georgetown University and
Former Director, South Asia Operations, The World Bank

Putting in place the right framework conditions that are conducive to promoting FDI and is critical for returning to a sustained growth path. This session will serve as a platform to discuss country and regional experiences and findings with policy makers, business leaders and other important stakeholders in the development process about approaches to build a domestic framework to promote FDI. Drawing upon lessons of experience and best practices worldwide this session will present the country experiences where states have successfully undertaken regulatory regimes conducive to attracting FDI.

10:30 – 10:45

Coffee break

10:45 – 11:15

Discussion on the presentation

11:15 – 12:15

A Panel Discussion

Rapporteur: Manuel Penalver

This segment will present a lively exchange between resource persons, speakers and participants on the issues discussed in the workshop especially as they relate to the impact of globalization, and interlinkages between promoting FDI, building quality institutions and the role and capacity of the state to provide the enabling environment.

12:15 – 01:00

Final Discussion with Panelists and Wrap-Up

This final segment will conclude with thoughts on the issues discussed and ideas which emerged.

01:00 – 2:30

Lunch Break

2:30 – 4:30

Plenary session

Workshop 8

Trade and Investment in a Globalized Economy (Organized by UNCTAD)

Tuesday 10 December 2002

1430-1445 By Module Chair: Mr. Reinaldo Figueredo
Director, UNCTAD-UNDP Global Programme

Session One: Conceptual and Analytical Framework.

1445-1600 Speaker: Mr. Georges Chapelier
Senior Policy Adviser, UNCTAD-UNDP Global Programme

Participants will gain an insight into analysing the inter-linkages between liberalization, consistent economic growth and the development of human and social capital, and an appreciation of how these linkages can be used as policy tools for integrating into the global economy in pursuit of human development and in partnership with the private sector and civil society. This approach will form the underlying methodology for the following three sessions, which will explore the linkages in greater detail. The UNCTAD-UNDP Global Programme on Globalization, Liberalization and Sustainable Human Development will also be presented.

1600-1615 **Coffee Break**

1615-1745 Speaker: Mr. Reinaldo Figueredo
Director, UNCTAD-UNDP Global Programme

Session Two: Strategic Stances in WTO Negotiations.

Participants will gain an insight into the new Round of talks at the WTO covering trade in services, and discuss the options for participating effectively in the on-going negotiations as a pre-requisite for countries wishing to integrate successfully into the global economy, while preserving their policy space. Furthermore, they will gain a greater understanding of how the capacities of negotiators can be increased to raise issues and negotiate in multilateral fora, backed up by substantive analytical capacities in their home countries. This session will include experience from negotiations and interactions with productive sectors for energy and agriculture and an exploration of S&D.

- How can the asymmetry of power between the industrialized countries and the developing countries be reduced?
- How can countries preserve their policy spaces while participating fully in new negotiations? How to make the S&D more relevant and acceptable to all?
- How can regional trade agreements plug the holes of the international agenda and be made more relevant?

Wednesday 11 December 2002

Session Three: Technology Transfer: Forward and Backward Linkages to the Economy

0900-1030 Speaker: Mr. Mongi Hamdi, Chief, Technology for Development, UNCTAD.

Participants will gain an insight into technology transfer and how knowledge from TNC subsidiaries spills over into the local economy leading to increased productivity and economic growth and a general move up the value chain. They will discuss the challenges governments face in order to provide an enabling environment for investors and domestic entrepreneurs, an educated workforce who can use the knowledge creatively, and an R&D infrastructure that enhances that knowledge. This session will include country experience from Brazil, India and South Africa.

- How can linkages be enhanced with the host economy?
- How can private-public partnerships be established with universities for R&D purposes?
- How do economies move up the value chain?

10.30-1045 Coffee Break

Session Four: Competitiveness, Clusters and SMEs

1045-1230 Speaker: Amb. Werner Corrales, UNCTAD-UNDP Global Programme

Participants will gain an understanding of the importance of improving competitiveness in order to compete in the global market through firms producing a high quality product at reasonable price, while taking advantage of long-term relationships with suppliers and customers. They will discuss how by developing relationships with TNCS, SMEs can benefit from a move up the value chain, and how establishing an SME infrastructure through the cluster approach allows synergies in production, logistics and training. Case studies from India, Jamaica and Nicaragua will be presented.

- In order to enhance the competitive edge of SMEs, what should the relation be between domestic measures and the negotiation process at the WTO?
- How to move from low wage labour manufactures and natural resource industries to more complex products, with higher added value?
- Are clusters of enterprises and productive chains the way forward for developing countries to increase their competitiveness?

Wrap-up Session

1230-1300 By all speakers
Rapporteur: Ian Richards, UNCTAD-UNDP Global Programme

Participants will receive a summing-up of key policy lessons and points raised for developing interactive trade and investment policy spaces that enhance competitiveness in the global economy.

Workshop 9

Improving Resource mobilization and Tax Administration Systems

(Organized by Association de Planification Fiscale et Financiere (APFF), Montreal-CANADA and UNDESA)

Tuesday 10 December 2002

14:30 – 14:10	Opening Session: by Mr. Yvon Caron, President and General Manager of APFF.
14:40 – 15:30:	Conference 1: on the Legitimacy of the Power to Levy Tax. by Mr. Raymond Garneau, Chairman of Board “Industrielle Alliance, Assurance et Services Financiers”
15:30 – 16:00:	Discussion
16:00 – 16:15	Coffee break
16:15 – 17:15	Conference 2: on Improving Resource Mobilization by Intelligent Taxation, Productive Public Expenditure, Transparency and Information in Long Run; by Prof. Pierre Lefebvre, Department of Economics, University of Quebec, Montreal.
17:15 – 18:00	Discussion

Wednesday 11 December 2002

9:00 – 10:00	Conference 3 on Fiscal Resource mobilization: Why, by Whom and How; by Prof. Francois Vaillancourt, Dept of Economics, University of Montreal.
10:00 – 10:30	Discussion
10:30 – 10:45	Coffee break
10:45 – 11:45	Conference 4 on Improving Financial resource mobilization in Developing countries and Economies in transition; by Mr. Suresh Shende, Inter-regional Advisor, United Nations.
11:45 – 12:15	Discussion
12:15 – 13:00	Summary of Discussions and conclusion.
13:00 – 14:30	Lunch Break
14:30 – 16:30	Plenary session

Workshop 10

Enhancing Accountability and Transparency

(Organized by Transparency International, Berlin)

Tuesday 10 December 2002

14:30 – 14:45	Institutional and Policy Pillars of Good Governance Introductory presentation by Miklos Marschall (Hungary), Executive Director, Transparency International
14:45 – 15:15	Discussion
15:15 – 15:30	"Integrity Pact" as a Tool to Ensure Transparency in Public Procurement Presentation by Juanita Olaya (Colombia), Program Manager at Transparency International
15:30 – 16:00	Discussion
16:00 – 16:15	Coffee break
16:15 – 16:30	Making Politicians More Accountable: Monitoring Election Campaign Financing Presentation by Lolita Zigane (Latvia), Lead Consultant, TI Latvia, OSI
16:30 – 17:00	Discussion
17:00 – 17:15	Information is Power: National Corruption Observatory, Morocco. A Case Study of Civil Society Monitoring Presentation by Sion Assidon (Morocco), Executive Director of TI Morocco
17:15 – 17:45	Discussion
17:45 – 18:00	Wrap up of the day by the chair (Miklos Marschall) and the panelists.

Wednesday 11 December 2002

09:00 – 09:15	Summary of day one discussions and emerging questions Miklos Marschall
09:15 – 10:30	Best Practices from Around the World Five minutes presentations of the participants moderated by the chair
10:30 – 10:45	Coffee break
10:45 – 12:00	Ten Steps to Enhance Accountability and Transparency in Public Life Joint efforts of the participants to formulate viable strategy recommendations Moderated by the panelists
12:00-13:00	Finalization of the recommendations to the plenary session
13:00 – 14:30	Lunch Break
14:30 – 16:30	Plenary session

Workshop 11

Gender and Governance.

(Organized by UNIFEM and NORAD)

Tuesday 10 December 2002

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| 14:30 – 15:00 | Opening by UNIFEM |
| 15:00 – 15:30 | Introduction “Gender and Governance: key challenges and issues” by Bodil Maal, adviser, the Norwegian Agency for Development Cooperation, and Liss Schanke, adviser, The Norwegian Association of Local and Regional Authorities. |
| 15:30 – 16:00 | Discussion |
| 16:00 – 16:15 | Coffee Break |
| 16:15 – 17:00 | Participation and percentage: How can quotas increase women’s participation in governance? <ul style="list-style-type: none">– “Experience from the SADC region after the introduction of the 30% quota”, by Ms. Bookie Kethusegile-Juru, technical adviser for the SADC Gender Unit, Botswana.– Expectations from Morocco regarding the introduction of the 10% quota”, by Rachida Tahiri, Democratic Association of Moroccan Women. |
| 17:00 – 18:00 | Discussion and Wrap up of the day. |

Wednesday 11 December 2002

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| 09:00 – 09:15 | Summing up of the previous day. |
| 09:15 – 09:45 | “Participation, impact and power”: <ul style="list-style-type: none">– Experience from India: Does women’s participation in local governance improve local democracy and service delivery?, by Dr. Kumud Sharma, Centre for Women’s Development Studies, India. |
| 09:45 – 10:30 | Discussion |
| 10:30 – 10:45 | Coffee |
| 10:45 – 13:30 | Final wrap up and elaboration of 10 key challenges for the Global Forum. |
| 13:00 – 14:30 | Lunch Break |

GLOBAL FORUM: SIDE EVENTS AGENDA

Day	Hour	Subject	Organizer	Venue
Monday 9 December	8h30-18h00	Training Workshop for national consultants for SPPD projects	Elia Armstrong (DESA)	Ministry of Justice club
	10h00-17h00	Meeting on dwellment effectiveness	UNDP	
Tuesday 10 December	18h00-19h00	Human capacities for Governance and Development	Dr Houston	
	18h30-19h30	Presentation of the Center for the Promotion of Exchange of Administrative Innovation between Europe and the Mediterranean Region	Mr Pennella (director of the Centre)	
Wednesday 11 December	8h30-9h30	Social Artistry for Governance and Development	Dr Houston	
Thursday 12 December	18h00-19h30	Workshop on e- Africa initiative for good governance on the theme “Building e- governance capacity in African countries”	CAFRAD	
Friday 13 December				
Saturday 14 December	10h00-17h00	Sub-practice meeting on decentralisation	UNDP	
Sunday 15 December	10h00-17h00	Sub-practice meeting on decentralisation	UNDP	