

MODULE

Conflict analysis and early warning

TITLE

Understanding and responding to conflict

TARGET AUDIENCE

The proposed target audience is mid-level government and civil society policy makers and implementers.

OBJECTIVES

The module aim is to build capacity for conflict analysis and early response.

Module objectives include:

- To provide an analytical framework to understand the causes and dynamics of conflict, including the identification and analysis of conflict and peace indicators.
- To support the capacity to identify opportunities for peace building and encourage an inclusive approach.

CONTENT

Module sequencing

Day 1: Introduction of module, its scope, methods, participants (incl. Personal experience), purpose and values, and ground-rules.	Day 1: Understanding the concepts (change, conflict, violence, peace, prejudice, and power).	
Day 5: Sharing the outcomes and follow-up.		Day 2: Review of methodology. How to analyse conflict. Day 2: Review of methodology. How to identify possible responses.
Day 3 and 4: Application of the tool using a real time example.	Day 2 and 3: Presentation and discussion of practical case-study example.	

Conflict analysis module

Apply a gender sensitive approach to the conflict analysis module.

Conflict generating factors		Stakeholder analysis		Peace generating factors
<ul style="list-style-type: none"> Matrix/conflict tree: political, economic, social (incl. Cultural), security (incl. Military), and environmental factors 		<ul style="list-style-type: none"> Mapping: Overview of stakeholders, relative power, alliances, conflictual relations, agendas, etc. 		<ul style="list-style-type: none"> Capacities for peace
<ul style="list-style-type: none"> Internal and external factors 		<ul style="list-style-type: none"> Facts as well as perceptions should be considered. 		<ul style="list-style-type: none"> Stabilising indicators
<ul style="list-style-type: none"> Historical perceptions 				<ul style="list-style-type: none"> Peace generating factors
<ul style="list-style-type: none"> Relative importance of indicators, synergy and mitigating effects 				<ul style="list-style-type: none"> Stages of peace
<ul style="list-style-type: none"> Stages of conflict 				<ul style="list-style-type: none"> Facts as well as perceptions should be considered.
<ul style="list-style-type: none"> Facts as well as perceptions should be considered 				

Provide users with examples about indicators previously used.

Early response module

Apply a gender sensitive approach to the early response module.

Conflict generating factors		Stakeholder analysis		Peace generating factors
<ul style="list-style-type: none"> Responses in relation to conflict indicators 		<ul style="list-style-type: none"> Responses in relation to alliance building 		<ul style="list-style-type: none"> Vision for peace needs to be defined
<ul style="list-style-type: none"> Responses in relation to the stage of conflict 		<ul style="list-style-type: none"> Responses defined in relation to capacities. 		<ul style="list-style-type: none"> Supportive activities to enhance existing peace -building activities
<ul style="list-style-type: none"> Historical perceptions 		<ul style="list-style-type: none"> Responses in relation to the management of spoilers 		<ul style="list-style-type: none"> New activities to complement existing peace -building projects
<ul style="list-style-type: none"> Relative importance of indicators, synergy and mitigating effects 				
<ul style="list-style-type: none"> Stages of conflict 				
<ul style="list-style-type: none"> Facts as well as perceptions should be considered 				

Provide users with information about response options and a matrix to organise responses.

Strategic choices

The conflict analysis and early response methodology will raise a number of strategic choices to be made by the user, including where, when, who, what and how to respond in both the internal and external environment.

METHODOLOGY

A number of tools are suggested to facilitate the analysis and definition of responses, including a mapping exercise, matrix, time-line, conflict tree, case-studies, triangle, and drawing on people's experiences.

APPROACH

The training module should be implemented using an inclusive approach with targeted selection of participants. It should be a participatory training. The methodology used for the module should be practical and user-friendly.

Emphasis should be placed on preparing lessons learned documents after each training, to be disseminated among trainers and participants.

Providing incentives (e.g. diploma) for participation should be considered.

DURATION

The module should be provided to 25 participants over 5 days.

EVALUATION

Three levels of evaluation are necessary for the project:

1. Output indicators (number of workshops, participants, etc.)
2. Client satisfaction (questionnaires among participants, etc.)
3. Impact indicators
 - Appropriateness (timing, context, and participants of the training)
 - Multiplier effect (training by participants, etc.)
 - Sustainability (adaptation of the methods presented by participants, more training requests, and donor interest in funding more workshops)
 - Connectivity (relationship between training and other peace-building activities)
 - Change (two workshops, six months apart, same case study, what has been the change ?)